

NPAC

NATIONAL POLICY ANALYSIS CENTER



To bring HOPE to impoverished people
through government policy studies
to improve living standards
and bring people to Christ.

This is a summary of the history of **NPAC** and the fruit produced for the Lord by the efforts of the ProjectLOVE staff under **NPAC**. The example accomplishments are not to credit the work of the staff but to give God the glory for blessing the efforts and making the work for the Lord successful. **All of this to help as directed in Matt 25:40 “Inasmuch as you have done it unto one of the least of these my brethren, you have done it unto Me”.** Yes, the following fruit has been produced under the guidance of the Holy Spirit, and all of this is for the glory of the Triune God.

The following areas are summarized in this report:

- I. Executive Overview OF **NPAC**
- II. History of **NPAC**
- III. Policy Studies in the United States(1970’s –1980’s)
- IV. Economic and Cultural Assistance to Armenia
- V. Policy Assistance to Latvia, Lithuania, & Estonia
- VI. Policy Assistance to the Eastern European Union
- VII. Summary

RETURN
TO
HOME
PAGE

I. Executive Overview OF NPAC

In the 33 years of NPAC's existence hundreds of policy projects have been successfully completed to improve the living standards (and lead people to know the true gospel of salvation) in over 23 countries in the world. God has lead the NPAC staff to HIS choice of endeavors over the time and continues in leading the NPAC efforts today and in the future. The following is a brief summary (as brief as a 33 year summary can be) of the history of NPAC from the start in 1977 to this year of our Lord 2010.

II. History of NPAC

In the early part of the 1970's, Dr. Vaughn Huckfeldt worked for the NCHEMS – National Center for Higher Education Management Systems in the area of state and federal postsecondary education policy planning, and taught for free at the Graduate School of Business of the University of Colorado. The results at NCHEMS in that time period (1971-76) were extensive in helping states and federal agencies improve access to higher education, plan for new continuing education programs, and faculty and financial planning. The individuals involved at high level state and federal positions suggested that the same approach that had been so successful related to higher education could be applied to other areas of state and federal government policy analysis. Key individuals in the states of Alaska, Colorado, Maryland, New Mexico, Oklahoma, Texas and Virginia along with federal agency directors developed the concept of the NATIONAL POLICY ANALYSIS CENTER. The concept was to apply policy successes from higher education to other governance areas as well as higher education. The center was to have a small core staff that utilized volunteer faculty from higher education institutions as an augmented staff to accomplish projects.

On February 25, 1977 NPAC was incorporated as a Colorado Non-Profit corporation for the purpose of doing policy studies to help people have improved living standards by improving government. Board members were from Maryland, New Mexico, Oklahoma, Texas, and Virginia. Dr Huckfeldt was asked to be the Executive Director and on the suggestion of the Texas board member the NPAC areas of emphasis was expanded to include ministry work to assist the needy as part of the policy endeavors. This ministry work was included in part as Dr. Huckfeldt was trained and commissioned as a pastor with emphasis in pastoral counseling and family assistance. The ministry effort was known as Project LOVE. NPAC was granted the 501-C3 tax exempt non-profit status by the federal IRS in March 1978. NPAC is in good standing with the State of Colorado, and the Certificate of Incorporation, letter of tax exempt authorization, and 2009 Colorado Certificate of Good Standing are attached. Since that initial time period NPAC is also registered in Texas, Florida, and countries of the European Union and Middle East.

During the initial years of NPAC the small staff was paid a regular salary and benefits while Dr. Huckfeldt also taught for free at CU (the University of Colorado). After a few years the opportunity to teach for a salary at CU was available and the salary from NPAC was not taken with the Board of Directors approval. NPAC does owe Dr. Huckfeldt a salary for the remaining years that he directed NPAC (while not taking the NPAC salary), even though he worked at other endeavors using his doctorate in operations research. During the 1970's through the 1980's NPAC policy studies and ministry work continued in the United States. Then in the 1990's when due to the fall of the Soviet Union an opportunity opened up in the former Soviet republic and now free country of Armenia. With Board of Directors approval most of the years since that time have been in policy assistance and ministry efforts in **22** countries of Eastern Europe and the Middle East through Project**LOVE** and Trinity **LOVE** Church. Trinity **LOVE** Church is the non-denominational full gospel international church through which NPAC leads worship in international cities. Fruit produced through Trinity **LOVE** Church includes marriage counseling and mentoring and leading marriage workshops and conferences. Also, preaching in numerous churches and leading worship services and bible studies as an international church in cities of Europe and the Middle East.

Some time has been spent back in the United States in development work for further years of effort in Eastern Europe. The following report areas summarize some of the accomplishments of NPAC over the years. More emphasis is given to the overseas accomplishments as that continues to be the Board approved emphasis for NPAC in the future.

[RETURN
TO HOME
PAGE](#)

III. Policy Studies in the United States

It would be impossible to summarize briefly twenty years of policy analysis work without making this document a large volume, so only a sample of example policy studies will be presented to give a flavor of the NPAC work in those years. The first two examples show the continuation of efforts in Higher Education. Then the next example shows the type of application of similar policy analysis to other areas of governance. The last example includes a policy study for a federal agency.

- Minority Enrollment in Higher Education in Virginia

The federal government threatened the State of Virginia with loss of all federal Higher Education funding because minority enrollment was below federal guidelines. Virginia state agencies were working to see what could be done to enroll more minorities in higher education, and NPAC was asked to study the policy issue. In a complete examination of primary, secondary and higher education enrollment population data, NPAC was able to show that the problem was at the primary and secondary level. Not enough minorities were graduating from high school. In fact Virginia would have to enroll over 150 percent of the high school graduates to meet the amount of minority enrollment specified by the federal authorities. Of course that is impossible. Once the real problem issue was identified the federal government dropped its action against higher education and gave additional funding to Virginia primary and secondary education to increase the number of minority high school graduates.

- Faculty Planning for Higher Education in Oklahoma
The age of faculty at colleges and universities in Oklahoma was increasing, and the state wanted a policy tool to help forecast the retirement rates and the number of new faculty needed in future years. This policy analysis was complete giving the Oklahoma Higher Education Authority the necessary tools and information.
- Wild Life Population Planning in Colorado
The Colorado Division of Wild Life wanted to forecast wild life population for deer, elk, and big horn sheep in Colorado. The same methodology that was used in Oklahoma for higher education faculty was adapted to provide the answers needed for wild life in Colorado.
- Tourism Forecasts for the Ski Industry in Colorado
The Colorado State Division of Tourism was interested in a forecast of tourism for the Ski Industry in Colorado. And policy assistance was given using modified versions of the above two studies for faculty and wild life.
- Meat Import Quality Improvement for the United States
Meat imports coming into the U.S. via ship were inspected by USDA inspectors following a sampling procedure. If contamination was found the shipment was rejected by marking the paperwork "REJECTED". But the ship would sail to another U.S. port a few miles down the coast and if the sampling did not catch the contamination (as only a few cartons were examined) the meat entered the U.S. food chain. If caught and rejected several times the ship would sail to a Caribbean third world country to unload the shipment. NPAC helped with a large study by which policy was changed such that better sampling techniques were used and when contamination

was found the following was implemented. All the cartons on the ship were stamped "REJECTED" and the ship had 3 days to either; 1) destroy the shipment, 2) convert it to dog food if the contamination was not severe, or 3) state which third world country the ship was going to take the meat. If option 3 was selected the embassy of that third world country was notified about the ship, its contents and when it would arrive at that country. The result was safer meat in the United States and less contaminated meat accepted in Caribbean countries. One side note; during the study meat from Australia destined for one of the big three hamburger chains in the U.S. was by the improved inspection found not to be beef (rather the animal hopped) as it was kangaroo! Of course that shipment was rejected, but what about previous shipments that were not caught. Now imported meat is safe.

RETURN
TO HOME
PAGE

IV. Economic and Cultural Assistance to Armenia (and Georgia & Azerbaijan)

The shift of NPAC operations to the Middle East was of God's making and not one of the specific plans at the start of the 1990s. One of the NPAC Board Members had traveled extensively in the Soviet Union including Armenia. After NPAC had completed its work on the meat import project, Dr. Huckfeldt was discussing the next potential efforts with that Board Member in Texas. A journal article in their professional area offered a faculty position at the American University of Armenia. The Board Member made a few phone calls and arranged for Dr. Huckfeldt to take the faculty position and thus for NPAC to begin policy analysis in Armenia. The full board approved this overseas operation. Policy studies that helped the people of Armenia (and Georgia & Azerbaijan) included the following: (only a few are explained in some detail to keep the length of this report from being too long)

➤ Electric Energy Renewal

On arrival in Armenia (2003) the conditions of the war with Azerbaijan had left the capital of Yerevan (a city of 2 million) with only 1 hour of electric power for any area in a 24 hour period. With policy studies and information

from Israel by 1995 the power situation was back to normal and people listened as they knew NPAC had helped.

- Irrigation Water Distribution for Agricultural Renewal
In Soviet times the water fed 360 large farms, and after freedom there were 360,000 private farms with no water distribution policy and few crops to harvest. Water policy studies were completed to produce the maximum hydroelectric power and still give maximum water for irrigation.
- Junior Achievement Business Development in High Schools (with Bible delivery to each student and their family) helped to spread the word about the potential of personal business ownership (and the gospel of our Lord and Savior).
- Non-Government Organization development to assist economic development
- Marketing Strategies for New Entrepreneurs (Yellow Pages were developed to help promote understanding of new places to acquire services)
- Agricultural Development
 - ❖ Dairy Production
 - ❖ Poultry Production
 - ❖ Fruit Production
- Import / Export and an Outflow Economy
Assisting an analysis of why in-country production was needed rather than to import all products which resulted in an outflow of funds needed for economic development.
- Satellite Proposal Development for Cooperation with NASA
- Banking Conference for Western Style Bank Development
Soviet style banking only existed in 1993, by 1995 even an ATM existed at a bank in Yerevan.
- Telecommunications Reform
- Armenian Carpet Export
- Armenian Crystal & Wine Export
- Industrial Development for the following:
 - ❖ Aluminum Reduction Plant
 - ❖ Sewing Factory

- ❖ Renovation of Soviet Military Factories for commercial products
- ❖ Crystal Bottle Factory
- Tourism Development
- Church Governance and Policy meetings with the Armenian Apostolic Church
This resulted in religious freedom and growth of both a Baptist and Non-denominational congregations in Yerevan.
- Assistance to Armenian Symphony Orchestra
- Assistance to Little Singers of Armenia
A choir group of forty 13 to 16 year old singers that were helped to tour Europe and the United States and sing at a competition at the 50th anniversary of the United Nation. They took 1st place in three areas and most important the churches that helped with housing (and received a free Christian concert) were revived all over the United States.

Georgia & Azerbaijan

- Assistance to the CARE organization in Georgia
- Preaching and policy discussions with Non-denominational congregation in Tbilisi Georgia
- Delivery to train loads of food aid to refugees in Azerbaijan and quiet conversion to the true gospel of individuals in this Muslim country.

RETURN
TO
HOME
PAGE

V. Policy Assistance to Latvia, Lithuania, & Estonia

The three Baltic countries released from the Soviet occupation in the 1990's were the next assignment area that God arranged. Dr. Huckfeldt was back in the United States and with a new visa was ready to return to Armenia when God changed the

direction. A ministry acquaintance had returned from Latvia and requested help from NPAC in arranging a container of aid for a school of abandon children. With NPAC assistance a container was shipped and when the ministry acquaintance became too ill to go to Latvia to assist in the delivery of the container, Dr. Huckfeldt was asked to take the missionaries place. With NPAC Board Approval, Dr. Huckfeldt started the work in the Baltic countries. (again only a few are explained in some detail to keep the length of this report from being too long)

- Delivery of a Container of Aid to a School of Abandon Children
Churches raised \$8,500 for the aid and God multiplied this as the value of goods delivered on the container was over \$110,000.
- Research on **GODS** project and Rescue of Girls of the Street
(See a separate report on **GODS** project and its current status)
- Meetings with Latvian President & Leaders of Church Denominations:
Baptist Bishop, Lutheran Bishop, Russian and Latvian Charismatic Heads
And several Catholic Priests and Orthodox church pastors regarding the
GODS Project.
- Tourism and Renewal of Latvia's highest ski area at Gaizinkalns
- Presentations at European Conference on Trafficking in Riga, Latvia
- Presentation at Lutheran Church Conference on Music in Ministry
- Presentations at Bible School Conferences on Living Life Under the
guidance of the Holy Spirit
- Presentation at Regional Conference on Trafficking in Latvia
- Economic Policy Analysis regarding Tourism Renewal in Jersika in
The poorest county of all of Europe
- Assistance to a School for Abandon Boys and their technical education
- Assistance to a YWAM school in rural Latvia
- Assistance to Catholic youth and priest on a pilgrimage in Latvia

- Assistance to an Estonian team working to combat trafficking
- Establishment of a Inter-denominational (Baptist, Lutheran, Catholic, and Charismatic) combine to work to rescue **Girls Of the Street** in Lithuania
- Preaching, baptisms, and bible studies at many churches and bible studies in the countries of Latvia and Lithuania

VI. Policy Assistance to the Eastern part of the European Union and Northern Middle East

While working on GODS project in the Baltic countries and doing the initial research on GODS project it was obvious that the issue was much larger than just the Baltic area. God set the stage for a larger focus of working across the Eastern European and Northern Middle Eastern countries of the former Soviet Union. The initial focus was to visit Bible Schools connected to Christ for the Nations that are scattered across all of Europe. Then to connect with European churches and using Germany as a base to visit other Bible schools in Eastern Europe. In all **18** countries are the current focus of NPAC's work in GODS project as well as the continued parallel efforts in the main countries of Europe and the United States. It is with the approval of the NPAC Board of Directors that this global focus of policy studies continues to improve the lives of impoverished and enslaved peoples.

A listing of the 22 countries of contact visited during past NPAC operations is as follows:

(Note: **18** countries in **Green** are the current focus countries of NPAC)

- **Armenia**
- Austria
- **Azerbaijan**
- Belgium
- **Bulgaria**
- **Cyprus**
- Egypt
- France
- **Georgia**
- Germany
- Hungary

- Israel
- **Latvia**
- **Lithuania**
- Luxembourg
- Netherlands
- **Poland**
- **Romania**
- **Russia**
- **Serbia**
- **Slovakia**
- Switzerland

Other Countries not actually visited in the past but having NPAC contacts and future operations:

- **Belarus**
- **Czech Republic**
- **Estonia**
- **Moldova**
- **Turkey**
- **Ukraine**

VII. Summary

In summary it is easy to see that God has blessed the efforts of the NPAC staff over all of the years from the 1970's until this day. While working in severely depressed economic areas of poverty and sometimes in dangerous war zone and areas of violent criminal activity, the Lord has always provided a way to live safely and accomplish much fruit for the Lord. All of this has been to carry out the NPAC mission to bring HOPE to impoverished people through the government policy studies to improve living standards and bring people to Christ. This has never been for economic gain and even though there have been times of extreme hardship both in terms of living conditions and safety, the NPAC staff including the volunteers that have helped in each country have always completed their work showing the local people (who have a lack of hope) that having faith in our Lord Jesus Christ brings hope eternal.



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RETURN
TO
HOME
PAGE